Highlights Report NACC



Content	
	Page
Exploring your results	2
Employee Engagement: Say, Stay, Strive	3
Leadership	4
Communication and change	6
Enabling Innovation	7
Wellbeing Policies and Support	8
Wellbeing	9
Flexible work	11
Working in the APS	12
Performance	14
Retention	15
Unacceptable behaviour	17
Demographics	20
Agency position	21
Suggested questions to focus on	23
Time to take action	24
Guide to this report	25

Responses: 180 of 202

Response Rate:
89%

Exploring your results



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

2024 APS Employee Census PAGE 02.

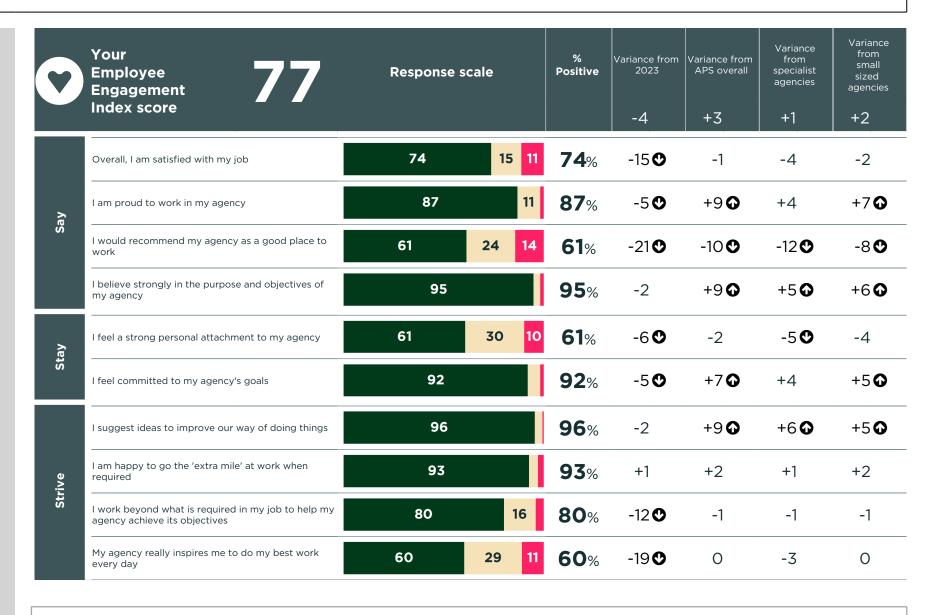


Employee Engagement: Say, Stay, Strive



How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.



Positive Neutral Negative

0

Kev

At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

2024 APS Employee Census PAGE 03.



Leadership - Immediate Supervisor



Immediate Supervisor

The Immediate
Supervisor Index
assesses how
employees view the
leadership
behaviours of their
immediate
supervisor in line
with the APS
Leadership
Capability
Framework.

	Your Immediate Supervisor	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
	Index score			-3	0	-1	0
	My supervisor engages with staff on how to respond to future challenges	75 17	8 75 %	-14♥	-5♥	-4	-3
visor	My supervisor can deliver difficult advice whilst maintaining relationships	77 13	11 77 %	-5♥	-3	-2	-1
Supervisor	My supervisor invites a range of views, including those different to their own	83 8	8 83%	-2	+1	0	+1
Immediate	My supervisor encourages my team to regularly review and improve our work	79 16	79%	-7 ♥	-3	-3	-1
<u>m</u>	My supervisor is invested in my development	73 18	73 %	-9 0	-5 O	-5♥	-4
	My supervisor ensures that my workgroup delivers on what we are responsible for	87	87%	-3	-1	-1	0
	Other similar questions						
	My supervisor provides me with helpful feedback to improve my performance	72 19	9 72%	-13♥	-6♥	-5♥	-3
	My immediate supervisor encourages me	73 19	8 73%	-3	-4	-5♥	-3
	My supervisor actively ensures that everyone can be included in workplace activities	80 16	80%	-80	-5♥	-4	-3
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	78 11	78 %	-	-3	-3	-1
Key	At least 5 percentage points greater than comparator	r 🔥 At least 5 percentage points les	s than comparator		Positive N	Neutral Negative	<u> </u>

Australian Government
Australian Public Service Commission

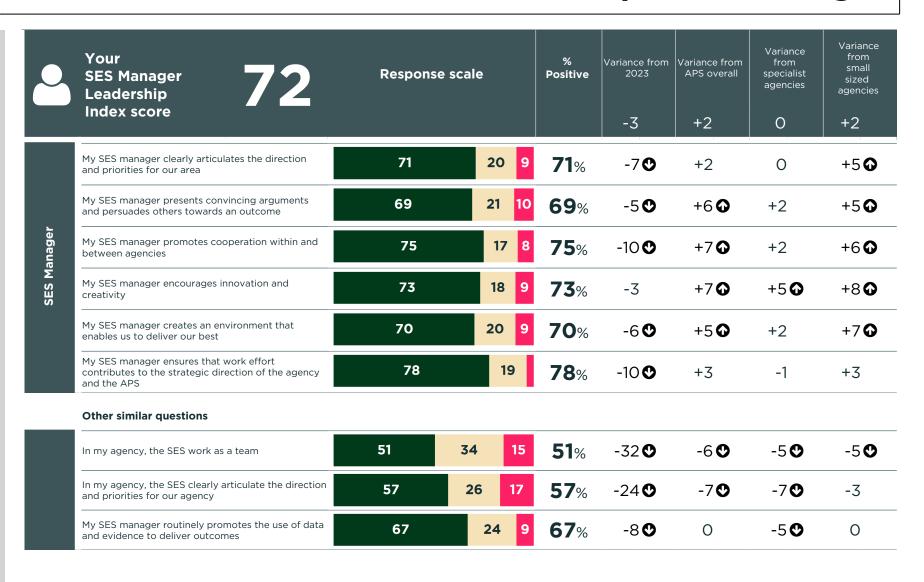
2024 APS Employee Census PAGE 04.

Leadership - SES Manager



SES Manager

The SES Manager Index assesses how employees view the leadership behaviours of their immediate SES manager in line with the APS Leadership Capability Framework.



Key

O

At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



2024 APS Employee Census PAGE 05.

Communication and change



Communication

The Communication Index measures communication at the individual, group and agency level.

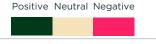
•	Your Communication Index score	68	Response	e scale	% Positive	Variance from 2023 -7 €	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies +1
tion	My supervisor communicates effe	ectively	77	11	77 %	-6♥	-4	-4	-2
Communication	My SES manager communicates	effectively	73	15 1	73 %	-5♥	+3	0	+50
Соп	Internal communication within m effective	y agency is	52	23 25	52 %	-30♥	-6♥	-5♥	0

Change

Effective communication is an important part of any change process. Note these questions do not contribute to the above index score.

Other similar questions

	When changes occur, the impacts are communicated well within my workgroup	72		15 13	72 %	-6♥	+5♠	+2	+5 ♠
Change	Staff are consulted about change at work	55		32 13	55 %	-9 0	+5♠	+5♠	+80
	Change is managed well in my agency	38	35	28	38 %	-32♥	-6♥	-5♥	-1



Enabling Innovation



Enabling Innovation

The Innovation Index assesses both whether employees feel willing and able to be innovative, and whether their agency has a culture which enables them to be SO.

	Your Enabling Innovation Index score	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies -1	Variance from small sized agencies
	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	84 13	84%	+2	+5♠	+2	+3
Innovation	My immediate supervisor encourages me to come up with new or better ways of doing things	72 18 9	72 %	-8♥	0	-2	0
	People are recognised for coming up with new and innovative ways of working	57 29 14	57 %	-5♥	-1	-3	+1
Enabling	My agency inspires me to come up with new or better ways of doing things	49 33 18	49%	-24 O	-1	-3	-1
	My agency recognises and supports the notion that failure is a part of innovation	36 45 19	36%	-14 🛇	-5♥	-4	-1

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



2024 APS Employee Census PAGE 07.

Wellbeing Policies and Support



Wellbeing

The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

+	Your Wellbeing Policies and Support Index	Response so	cale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
	score				-4	+3	+1	+2
port	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	69	24 7	69%	-13 ♥	+1	-1	+2
and Sup	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	70	23	70 %	-12♥	+4	0	+3
Wellbeing Policies and Support	My agency does a good job of promoting health and wellbeing	66	26 8	66%	-17 ♥	-1	-2	+1
being P	I think my agency cares about my health and wellbeing	65	26 9	65%	-22 O	+1	-4	-3
Well	I believe my immediate supervisor cares about my health and wellbeing	88	8	88%	-2	+2	0	+1
	Other similar questions							
	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor	74	13 13	74%	-	-1	-2	0
Wellbeing	The people in my workgroup are able to bring up problems and tough issues	85	8	85 %	-	+5 ♠	+3	+4
Wellk	I receive the respect I deserve from my colleagues at work	86	12	86%	+1	+4	+4	+6♠
	My agency supports and actively promotes an inclusive workplace culture	73	20	73 %	-6♥	-80	-7 ⊙	-5♥
Kov	A 1 1 2 2 2 2 2 2 2 2	A				Positive N	Neutral Negativo	e

At least 5 percentage points less than comparator

Australian Government

Australian Public Service Commission

2024 APS Employee Census PAGE 08.

At least 5 percentage points greater than comparator

Key

Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
In general, would you say that your health is:						
Excellent		13%	+5 0	+2	+1	+1
Very good		42%	+5♠	+7♦	+5 ૄ	+5 ♠
Good		34 %	-9 ©	-4	-2	-3
Fair		9%	-4	-5♥	-3	-3
Poor		3 %	+3	0	0	0
What best describes your current workload?						
Well above capacity - too much work		23%	-4	+1	+1	-2
Slightly above capacity - lots of work to do		34%	0	-6♥	-7 ♥	-6♥
At capacity – about the right amount of work to do		24%	+2	-7♥	-6 0	-5♥
Slightly below capacity - available for more work		18%	+50	+12 🐼	+11 🐼	+12 🐼
Well below capacity - not enough work		2%	-2	+1	0	+1

Key

At least 5 percentage points greater than comparator

0

At least 5 percentage points less than comparator





Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
How often do you find your work stressful?						
Always		5%	+2	0	+1	0
Often		16%	-7 O	-9 0	-7 O	-9 0
Sometimes		51 %	+1	+2	+1	+2
Rarely		23%	-1	+4	+2	+3
Never		5%	+5♠	+3	+3	+3
To what extent is your work emotionally demanding?						
To a very large extent		3 %	+1	-4	-3	-2
To a large extent		17%	+4	-4	-1	-2
Somewhat		37 %	-12 🗸	-1	0	-2
To a small extent		28%	+3	+4	+1	+2
To a very small extent		15%	+50	+50	+3	+4
I feel burned out by my work						
Strongly agree		4%	0	-4	-3	-4
Agree		18%	-7 O	-5 0	-3	-5 0
Neither agree nor disagree		24%	-4	-80	-6 0	-4
Disagree		43%	+7 0	+14 🐼	+11 🐼	+12 🕢
Strongly disagree		10%	+5 ♦	+3	+1	+1

Australian Government
Australian Public Service Commission

At least 5 percentage points less than comparator

2024 APS Employee Census PAGE 10.

Key

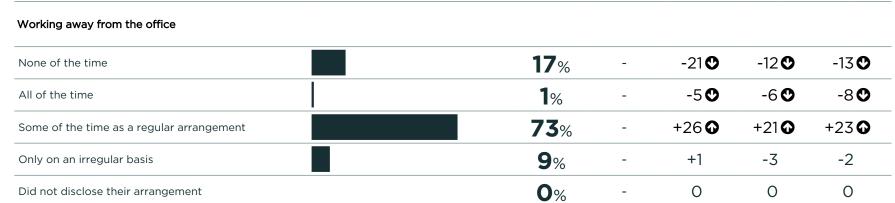
At least 5 percentage points greater than comparator

Flexible work



	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	93	93%	-5♥	+10 🚱	+6 ☆	+7 0
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		4%	-6♥	-80	-9 0	-9 0
Flexible hours of work		29%	-4	+3	-4	-4
Compressed work week		4%	0	0	0	-3
Job sharing		0%	0	0	-1	0
Working away from the office/working from home		83%	-2	+210	+12 🐼	+13 🐼
None of the above		13%	+5 ♠	-11 👁	-5♥	-3

The working away from the office responses present how often employees worked away from the office/worked from home during a usual working week. It includes the responses for all employees, not just those who indicated they accessed working from home as a flexible working arrangement.



Key At least 5 percentage points greater than comparator At least 5 percentage points less than comparator

Working in the APS

	Response so	ale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
I am supported to use my expertise to provide frank and fearless advice	65	22 13	65 %	-	0	-2	+1
The people in my workgroup demonstrate stewardship	83	10 7	83%	-	+6�	+3	+3
The culture in my agency supports people to act with integrity	86	10	86%	-	+9♠	+7 ©	+11 🚱
I believe strongly in the purpose and objectives of the APS	89	10	89%	-6 0	+2	+3	+4
I feel a strong personal attachment to the APS	68	23 9	68%	+11 🚱	+4	+9♠	+11 🚱
My workgroup considers the people and businesses affected by what we do	88	9	88%	-	+2	-1	0

Key





At least 5 percentage points less than comparator

Positive Neutral Negative



2024 APS Employee Census PAGE 12.

Job satisfaction

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
I am satisfied with the recognition I receive for doing a good job	69 20 11	69%	-7 ♥	+1	-2	-1
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	58 16 26	58%	+10 🐼	-5 O	-6 O	-6 O
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	89 7	89%	0	+80	+5 0	+4
I am satisfied with the stability and security of my job	91	91%	+1	+6 ☆	+9	+12 🕢

Clarity and autonomy

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
I understand how my role contributes to achieving an outcome for the Australian public	94	94%	-2	+1	0	+1
I am clear what my duties and responsibilities are	76 18	76 %	-2	-3	-3	-2
I have a choice in deciding how I do my work	73 17 10	73 %	-10 🛡	+7 🐼	-2	-1
Where appropriate, I am able to take part in decisions that affect my job	71 16 13	71 %	-10 🛡	0	-4	-1

Key **G**

At least 5 percentage points less than comparator

Positive Neutral Negative

2024 APS Employee Census PAGE 13.

At least 5 percentage points greater than comparator



Performance

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
In the last month, please rate your workgroup's overall performance						
Excellent		25%	-2	-2	-5♥	-60
Very good		60%	+3	+6 ⊘	+6 ⊘	+80
Average		11%	-1	-4	-2	-3
Below average		2%	0	0	0	0
Well below average		2%	0	+1	+1	+1

	Response scale		% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
My workgroup has the appropriate skills, capabilities and knowledge to perform well	81	10 9	81%	-3	+3	0	+1
My workgroup has the tools and resources we need to perform well	46 20 3	35	46%	-2	-13 ♥	-13 ♥	-6♥
The people in my workgroup use time and resources efficiently	79	11 10	79 %	-3	+3	0	+3
My job gives me opportunities to utilise my skills	79	12 9	79 %	-8 ♥	-1	-3	-3
In the last 12 months, the formal learning I have accessed has improved my performance	48 35	17	48%	-	-10 ♥	-9♥	-8♥

Key At least 5 percentage points greater than comparator At least 5 percentage points less than comparator

Retention



Employees who indicated that they wanted to leave their current position as soon as possible or within the next 12 months were asked what their plans were.

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
Which of the following statements best reflects your current position?	rent thoughts about working in your					
I want to leave my position as soon as possible	1	7 %	-1	-2	0	-1
I want to leave my position within the next 12 months		21%	+4	-2	-1	0
I want to stay working in my position for the next one to two years		51 %	+3	+13 🚳	+10 🐼	+12 🐼
I want to stay working in my position for at least the next three years		21%	-6♥	-9 0	-9 0	-110
What best describes your plans involved with leaving you	ur current position?	2%	+2	-3	-2	-3
I am pursuing another position within my agency		18%	-32♥	-25♥	-9 O	+3
I am pursuing a position in another agency		55 %	+220	+29 🚳	+19 🐼	+12 🕢
		10	+12 🕢	+3	-	1 12 0
I am pursuing work outside the APS		12 %	T12 W	+3	-1	-4
I am pursuing work outside the APS It is the end of my non-ongoing, casual or contracted employment		6%	-5 ©	+3	+1	

Retention



Employees were also asked for the primary reason behind their desire to leave and could select one response from a list of items.

Only the five reasons for leaving with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
I wish to pursue a promotion opportunity	21%	-	-	-	-
There are a lack of future career opportunities in my agency	19%	-	-	-	-
I am looking to further my skills in another area	12%	-	-	-	-
I can receive a higher salary elsewhere	12 %	-	-	-	-
My expectations for work in my current position have not been met	7 %	-	-	_	-

Key At least 5 percentage points greater than comparator
At least 5 percentage points less than comparator



Unacceptable behaviour



Employees who had perceived discrimination in the last 12 months in the course of their employment were asked what the basis was for the discrimination. Employees could select one or more responses from a list of items.

Only the three types of discrimination with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Discrimination	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
During the last 12 months and in the course of your er discrimination on the basis of your background or a p						
Yes		9%	+1	-1	+1	0
No		91%	-1	+1	-1	0
Did this discrimination occur in your current agency?						
Yes		69%	+69 0	-23 O	-24 O	-22♥
No		31 %	+310	+23 🐼	+240	+22 🖸
Basis for the discrimination that you experienced (3 h	ighest responses):					
Gender		40%	-	-	-	-
Age		40%	-	-	-	-
Disability		27 %	-	-	-	-

Key



At least 5 percentage points greater than comparator

PAGE 17.



At least 5 percentage points less than comparator



Unacceptable behaviour

At least 5 percentage points less than comparator



Employees who perceived harassment or bullying in the last 12 months were asked what type of harassment or bullying they experienced. Employees could select one or more responses from a list of items.

Only the three options with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Harassment and bullying	Response scale %	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agence
During the last 12 months, have you been subjected to hworkplace?	narassment or bullying in your current				
Yes	10%	+3	0	+2	0
No	86%	-4	+1	-1	+2
Not sure	4%	+1	-1	-1	-2
Types of harassment or bullying experienced (3 highest					
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)	50%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)	33%	-	-	-	-
Deliberate exclusion from work-related activities	28%	-	-	-	-
Did you report the harassment or bullying?					
Did you report the harassment or bullying? reported the behaviour in accordance with my agency's policies and procedures	44%	+44 0	+8•	+11 🐼	+10 🕥
reported the behaviour in accordance with my agency's	44 % 0 %	+44 ©	+8 ۞ -7 ூ	+11 ⊙ -7 ⊙	+10 •

Australian Government
Australian Public Service Commission

2024 APS Employee Census PAGE 18.

At least 5 percentage points greater than comparator

Key

Unacceptable behaviour



Employees who indicated that they had witnessed potential corrupt behaviour were asked to describe the behaviour. Employees could select one or more responses from a list of items.

Only the three types of corrupt behaviours with the highest proportion of responses are presented here. These may vary between agencies and with results for the APS overall.

Corruption	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes		2%	-1	-1	0	-2
No		94%	+1	+3	+2	+6 🐼
Not sure		2 %	-1	-2	-1	-3
Would prefer not to answer		2%	0	-1	0	-2

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures	The data for this question has been hidden for anonymity reasons.
It was reported by someone else	The data for this question has been hidden for anonymity reasons.
I did not report the behaviour	The data for this question has been hidden for anonymity reasons.

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator



2024 APS Employee Census PAGE 19.

Demographics

How do you describe your gender?	Responses
Man or male	41%
Woman or female	53%
Non-binary	0%
I use a different term	1%
Prefer not to say	5%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	1%
No	99%

Do you have an ongoing disability?	Responses
Yes	11%
No	89%

Do you have carer responsibilities?	Responses
Yes	40%
No	60%

Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	Responses
Yes	11%
No	89%

Do you identify as culturally and linguistically diverse?	Responses
Yes	18%
No	82%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	75%
Australian Aboriginal and/or Torres Strait Islander	2%
New Zealander (excluding Maori)	1%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	1%
Anglo-European Anglo-European	13%
North-West European (excluding Anglo-European)	4%
Southern and Eastern European	8%
South-East Asian	7%
North-East Asian	1%
Southern and Central Asian	1%
North American	1%
South and Central American and Caribbean Islander	1%
North African and Middle Eastern	2%
Sub-Saharan African	2%

Do you consider yourself to be neurodivergent?	Responses
Yes	8%
No	75%
Maybe	13%
I am unsure what neurodivergent means	3%

2024 APS Employee Census PAGE 20.



Agency position

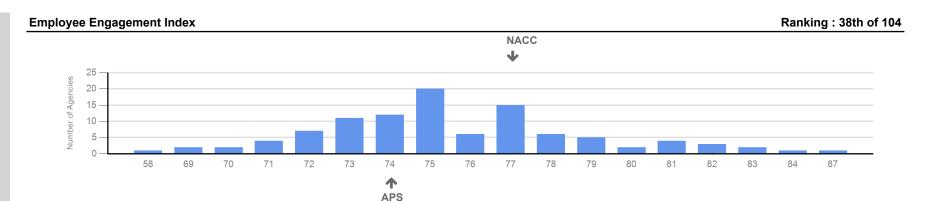


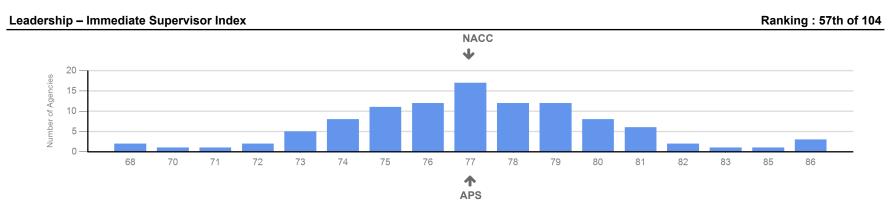
Agency position

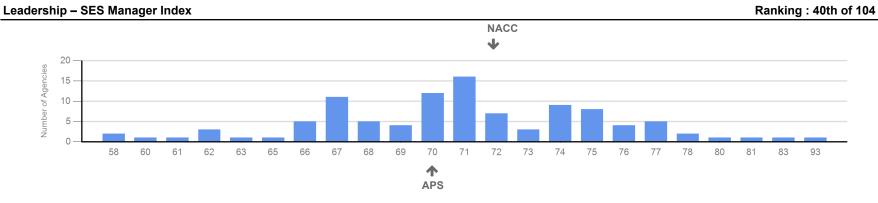
These graphs display the overall index score of each agency for the Employee Engagement, Leadership - Immediate Supervisor, Leadership - SES Manager, Communication, **Enabling Innovation** and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.







PAGE 21.

2024 APS Employee Census

Agency position



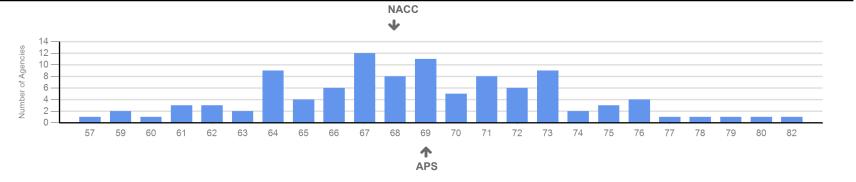
Agency position

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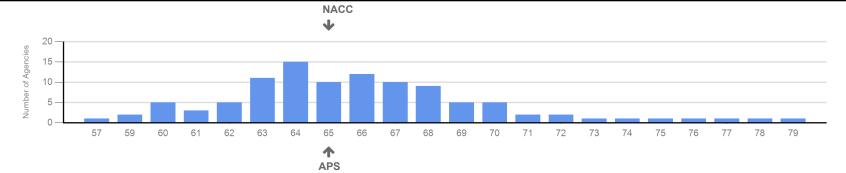
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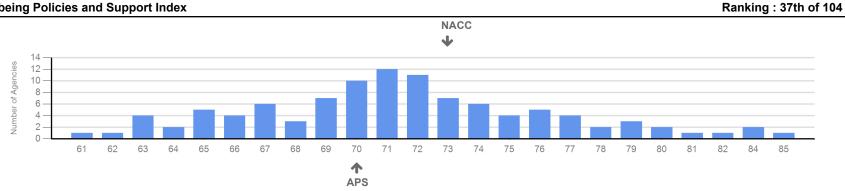




Ranking: 62nd of 104 **Enabling Innovation Index**



Wellbeing Policies and Support Index





Suggested questions to focus on



What to focus on?

Through driver analysis, these key questions have been identified as being important to employees in your agency and associated with employee engagement.

They are not necessarily the questions with the lowest scores.

Some will be areas to improve upon and some will be areas to maintain.

Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.

	at 5 percentage points greater mparator At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from small sized agencies
.1	I am supported to use my expertise to provide frank and fearless advice	65 %	-	0	-2	+1
.2	I am satisfied with the recognition I receive for doing a good job	69 %	-7 o	+1	-2	-1
.3	I feel I have the same opportunities as anyone else of my ability or experience	77 %	+1	+80	+60	+80
.4	The people in my workgroup are able to bring up problems and tough issues	85%	-	+5 0	+3	+4
.5	The culture in my agency supports people to act with integrity	86%	-	+90	+7 o	+110
.6	Internal communication within my agency is effective	52 %	-300	-60	-5 ⊙	0



Time to take action

	Celebrate	Q		gate further h our teams	<u>~</u>		Opportunities
What things do we do well?				nities coming out o explore further?	Areas w plans:	re need to focus o	on and turn into action
Think about how we can build on or from what we are good at.	ur strengths and learn		nvestigate? Through hrough discussions v	looking at the data in vith staff?		the key things we nee ere better?	ed to improve to make



Use this page to start your local action plans

Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.

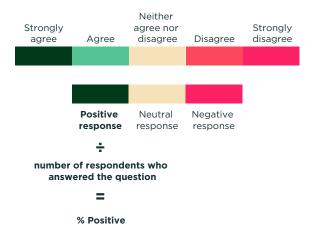
Prioritise 3 areas to take forward

P	rioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
1					
2					
3					

Guide to this report

% Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).

Always	Often	Sometimes	Rarely	Never







Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166	= 317				
% Positive	317 ÷ 613	= 52%				

Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

Comparisons

Comparisons to other similarly sized agencies are used through this report. To see how agencies are categorised visit:

https://www.apsc.gov.au/ aps-agencies-size-andfunction

Comparisons to previous years

The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous years. For this reason the current report is always the most accurate data source for APS Employee Census results, including comparisons with time series data.

